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University Health Board

BOARD BRIEFING  
From meeting held at  
12:00pm on Thursday 26 March 2020

		<b>Action</b>
<b>A)</b>	<b>STANDARD BUSINESS</b>	
	<p>The meeting was held as a <b>Quorate Board</b> meeting which required three Independent Members and 3 Executive Directors to be participating. Maria Thomas (Vice Chair) was present in the meeting room and was joined by Paul Griffiths (IM) and Marcus Longley (Chair) who both dialled-in to the meeting.</p> <p>Executive Directors present in the meeting room were Sharon Hopkins (Interim CEO), Nick Lyons (Medical Director) and Steve Webster (Finance Director)</p> <p>Also present were Georgina Galletly (Interim Director of Corporate Governance) and Emma Waters (Secretariat)</p> <p>Kelechi Nnoaham joined colleagues in the meeting room for agenda item 4.1 'COVID-19 Update'.</p> <p>The approach taken to the Board meeting was in support of efforts to minimise non-essential travel and social distancing and allows the Health Board to conduct the required business efficiently and effectively.</p> <p>Papers had been published on iBabs and the Health Board's website prior to the meeting. All Board Members had been invited to submit any queries or questions on any aspect of Board business to the Chair and Director of Corporate Governance prior to the meeting. All issues submitted would be covered at the meeting despite not all Board members being present during the meeting. Issues raised would be addressed at each relevant agenda item.</p>	<b>Noted</b>



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<b>B)</b>	<b>CONSENT AGENDA</b>	
	<p>Minor queries raised by Board members prior to the meeting were noted formally and will be detailed in the minutes of the meeting. The issues received for noting were not substantial and therefore did not prevent either noting or approving the items on the consent agenda in line with the recommendations outlined in each respective cover report.</p> <p>Exception - Item 2.7, 'Primary, Population Health &amp; Partnerships Committee Highlight Report' was noted as a late paper and would therefore be deferred and received at the next Board meeting to allow full consideration.</p>	<b>Noted or Approved</b>
<b>C)</b>	<b>MAIN AGENDA</b>	
4.1	<p><b>Coronavirus Update</b></p> <p>The Director of Public Health attended the meeting for this item only and provided an up-to-date verbal position to the report contained within the papers. Members noted that due to the face pace of work in planning and responding to COVID-19, information was being updated hourly to inform modelling and capacity planning.</p> <p>Close working with the UHB partners was confirmed with Local Authority representatives being present at all Bronze, Silver and Gold Command meetings. The Board noted that the Risk Register for COVID-19 Gold would be shared regularly with all Board members. Daily staff updates and weekly Stakeholder briefings would also routinely be shared with members of the Board.</p> <p>The Board agreed for the Chair to formally convey sincere thanks to all staff involved in the work being undertaken across the UHB.</p> <p>The Board approved the COVID-19 Decision Making Framework.</p>	<p><b>Noted for Assurance</b></p> <p><b>Approved</b></p>



5.1	<p><b>South Wales Programme – Progressing Outstanding Recommendations</b></p> <p>Nick Lyons guided the Board through the paper highlighting;</p> <ul style="list-style-type: none"><li>• the overall process to be undertaken to deliver an option for Board approval;</li><li>• further work undertaken by the project since the February report;</li><li>• the rationale for temporarily pausing many project activities;</li><li>• details of what project activities have been paused and what activities will continue to consolidate the progress already made.</li></ul> <p>Nick Lyons referred Members to the diagram on p.4 of the report, outlining the process and stages of the programme to date. Nick advised the Board that the UHB has been working closely with the Consultation Institute to ensure we follow best practice in relation to consultation and engagement.</p> <p>The Chair confirmed that all Board Members had read the information submitted by the 'Save our A&amp;E Campaign Group' and this had been taken into account.</p> <p>The Board discussed whether an option ought to be identified to run a full consultant-led 24 hour service on the RGH site. Advice received from the Consultation Institute had confirmed that the UHB is developing a reasonable approach in modelling 2 potentially viable options whilst leaving 'no stone unturned', as illustrated on p.4 of the Board paper with the underlying continuing efforts to provide '24hr A&amp;E and attempts to recruit'.</p> <p>The Board agreed with the recommendation outlined in the paper to temporarily pause defined elements of the project, whilst progressing limited elements, subject to ongoing review by the SRO.</p> <p>The Board noted a statement would be issued as soon as possible following the meeting to confirm this.</p>	Approved
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	<p>The Board noted that at the current time, no modelling capacity is being afforded to the project whilst all efforts are focussed on COVID-19. However, should capacity become available over the coming weeks, work will recommence and this may include lessons being learnt during our COVID-19 preparation. Engagement with our staff, communities and partners will recommence as soon as it is safe and practical to do so.</p>	
6.1	<p>The Board approved the revised <b>Performance Management Framework</b>.</p>	Approve
6.2	<p><b>Integrated Medium Term Plan 2020/2023</b></p> <p>The Board noted the updated position presented by Steve Webster on the Draft Integrated Medium Term Plan 2020-2023 which had been revised to address feedback from Welsh Government to reflect strengthened bottom-up and Directorate plans.</p> <p>The Board noted that due to COVID-19, no UHB would be able to deliver their existing IMTPs, but it was important to approve a plan to allow a benchmark position to be established, from which, variations will be made through the coming months and we move into recovery phase from COVID-19.</p> <p>The Board approved the draft IMTP 2020/2023.</p>	Approved
6.3	<p>The Board noted the delay to the implementation of the <b>Major Trauma Network</b> as a result of COVID-19.</p>	Noted
7.	<p>All items under section 7 of the agenda were noted for information.</p>	Noted